Staff Report to CRSB

Re: Phases of the Market Feasibility Study

December 3, 2014 Meeting Follow-Up

Market Analysis (non-profit or academic institution)

Who are the would-be eligible employees (working at businesses not currently offering a plan):

- Demographics.
- Income level, job classification, full-time or part-time, and permanent or seasonal.
- Stratification on both individual and household level, including analysis of income level, employment, current savings, number of dependents, and debt.

Likely participation by would-be eligible employees:

- Would they prefer to participate in the state plan or in a private plan if both were offered?
- Would they participate in the state plan if the plan had a guaranteed rate of return, target date retirement funds, or conservative to aggressive investment options?
- Would they participate if the plan converted to an annuity, if there was or was not a cash-out provision, or if there was or was not a provision for early withdrawals or loans?
- Would they participate if they were automatically enrolled into the plan, or if they were not automatically enrolled into the plan?
- How much would they contribute if there was no default contribution level, if there was a default contribution level at 2% 5%, or if there was or was not a default escalation of contribution levels?

Who are the would-be eligible employers (not currently offering a plan):

- Demographics, size, age of company, number of employees, and types of employees.
- How many currently do or do not use payroll systems that would support a payroll deduction IRA plan?
- How many are planning to offer a retirement plan even if they are not required to do so by law? Within the next six months? The next year? The next two years?

Likely participation by would-be eligible employers:

- Would they prefer to participate in the state plan or in a private plan if they were required to offer any plan?
- Would they offer the state plan if the plan had a guaranteed rate of return, target date retirement funds, or conservative to aggressive investment options?
- Would they offer the state plan if the plan converted to an annuity, if there was or was not a cash-out provision, or if there was or was not a provision for early withdrawals or loans?
- Would they offer the state plan if employees were automatically enrolled into the plan, or if employees were not automatically enrolled into the plan?
- Would they want to offer employer contributions to the state plan if allowed?
- Would they have the capacity to remit employee contributions through their current payroll systems?

Who are the employers that are already offering a retirement plan:

- Stratification by size, age of company, number of employees, and the age, gender, race, and income level of their employees.
- What plans are currently offered? For how long have they been offered?
- What are the participation rates of employees?

Survey questions for employers already offering a retirement plan:

- Would they forego their current employer-sponsored retirement plan if a state plan was offered that (insert questions from above on plan design elements and investment options)?
- Would they forego their current employer-sponsored retirement plan if a state plan was offered and they had to go for one year without any retirement plan before they could start offering the state plan? Two years?
- Would they support a law that required employers with 5 employees or more to offer some type of employer-sponsored retirement plan or access to payroll deduction for IRAs?
- Would they support a law that required automatic enrollment of all employees of businesses with 5 employees or more into the employer's chosen retirement plan? Do they believe this law would increase participation in retirement plans?

Trend projections:

- What are the current trends in national retirement savings? In retirement savings in CT?
- What are the current trends in private retirement plan participation in the absence of a statesponsored plan?
- What are the behavioral economics of saving? What would be the likely behaviors of would-be eligible employees? What plan design elements tend to maximize participation?

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Program Design (consulting firm)

Plan structure:

- Plan design elements (see skeleton of plan design).
- Investment options.

Administration:

- Recordkeeping.
- Managing payroll deductions.
- Employer eligibility determinations.
- Enforcement of employer obligations.

Communications:

- Between state and any third party administrator.
- Between state and employers.
- Employer communication obligations to employee.
- Between state and employees.
- Retirement savings education and financial literacy initiatives.

Vendor website:

- Administration.
- Requirements.
- Levels of disclosure.

Financial Feasibility (actuarial firm)

Actuarial analysis based on market analysis and program design.

Legal Feasibility (legal services firm or other legal professional)

ERISA

IRC

CT statutes, including creation statute.

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